CAPTURE Collaboration and Proactive Teamwork Used to Reduce

NHA and CAPTURE Falls HQIC Virtual Learning Cohort

Session 3: September 1, 2021

- Results of Gap Analysis
- Creating an Auditing Program



Housekeeping



- ✓ Zoom etiquette
- ✓ Add team to chat
- \checkmark Where to find prior recordings



NHA and CAPTURE Falls HQIC Falls Virtual Learning Cohort

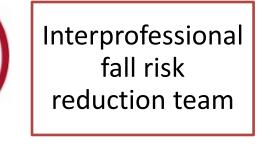
3-Month Rapid Cycle Improvement Project *All Sessions will be held via Zoom*

Session #1 Kick-Off – Wednesday, August 4, 2021 – 12:00 to 12:45 PM CT Program goals, team creation, introduction to fall risk reduction gap analysis Session #2 – Wednesday, August 18, 2021 – 12:00 to 1:00 PM CT Tour CAPTURE Falls Roadmap, completion of gap analysis due **Session #3** – Wednesday, September 1, 2021 – 12:00 to 1:00 PM CT Review gap analysis findings, education on auditing process measures Session #4 – Thursday, September 16, 2021 – 12:00 to 1:00 PM CT Support call for technical assistance – Optional time for additional Technical Assistance Session #5 – Wednesday, September 29, 2021 – 12:00 to 1:00 PM CT Review audit data, create PDSA, topic-specific education Session #6 – Wednesday, October 27, 2021 – 12:00 to 1:00 PM CT Review PDSA results, topic-specific education Session #7 – Wrap-up – Tuesday, November 30, 2021 – 12:00 to 1:00 PM CT Identify future areas of opportunity, review additional resources



Results of the Fall Risk Reduction Gap Analysis





Gap analysis

Action plan

95% have a team accountable for implementing the fall risk reduction program

10% have completed a gap analysis within the past 1-2 years

50% have a current action plan for your fall risk reduction program

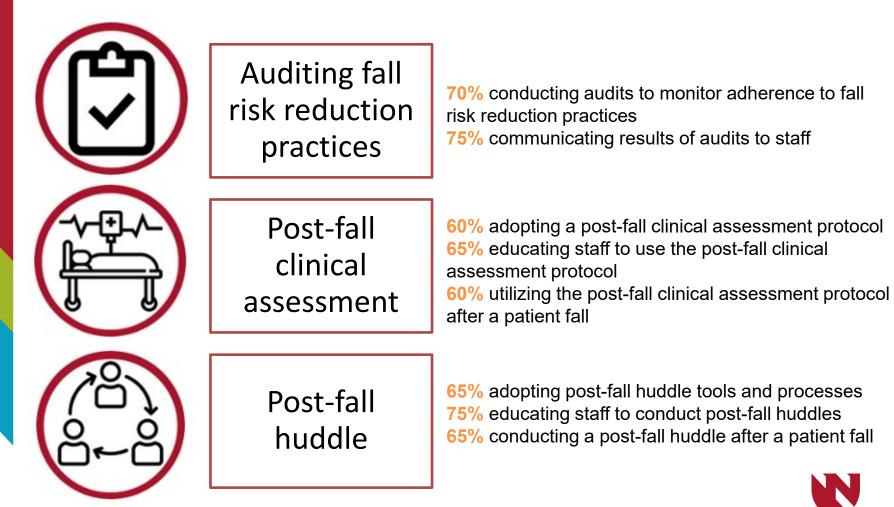


Results of the Fall Risk Reduction Gap Analysis

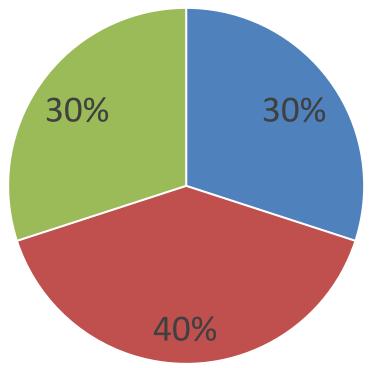




Areas with Greatest **Opportunity for Improvement**



Why Are We Presenting Today About Auditing?



Conduct Audits and Do Them Well

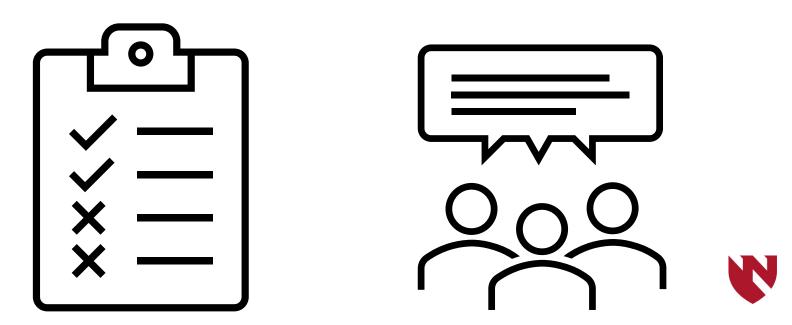
- Conduct Audits but Could Do Better
- Do Not Conduct Audits





Auditing Fall Risk Reduction Practices

- ✓ Real-world example of auditing in action
- Best practices for building an auditing and feedback program



WHAT? A systematic process to obtain evidence to verify that activity is being conducted in compliance with policies and procedures.

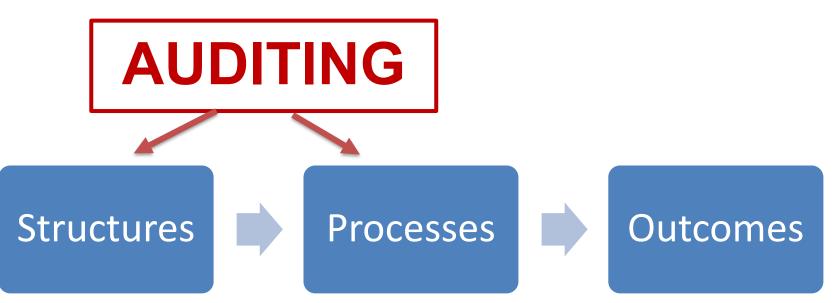
DNITI

AUDI

WHY? Determining the consistency of your processes gives you another metric of the success of your program beyond considering only fall and fall injury rates.

HOW? Information on subsequent slides

More WHAT: Donabedian's Quality Framework



What "tools" do we have to work with? For example:

- Staff
- Equipment
- Environment
- EMR

What do we do with those tools? For example:

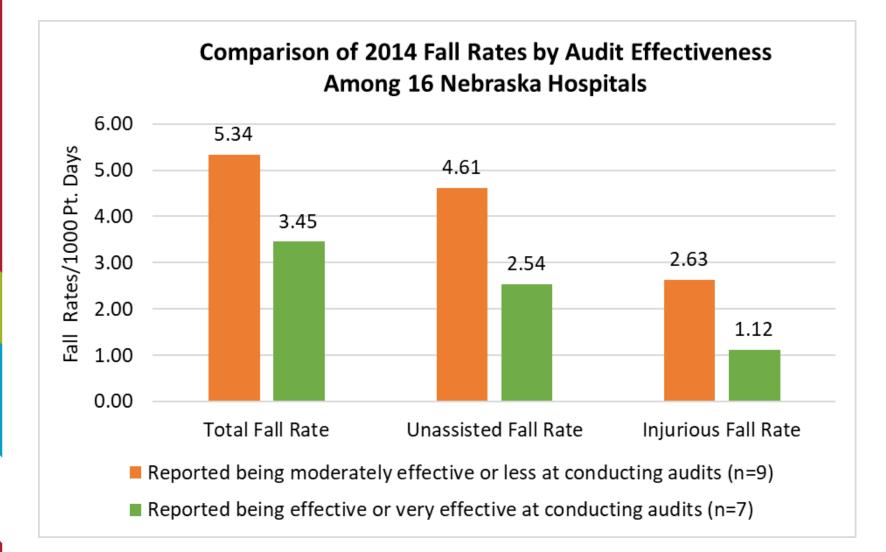
- Risk screening
- Delivery of interventions
- Conduct of post-fall huddles

What is the result of the processes? For example:

- Fall rates
- Fall injury rates



More WHY: Relationship of Auditing and Fall Rates in a Sample of NE Hospitals



Best practices for auditing fall risk reduction interventions

	Agency for Healthcare Research and Quality	U.S. Department of Veteran's Affairs	Victorian Quality Council
What to audit?	 Completion of risk assessment tool Care processes (e.g. interventions) Completion of relevant documentation if a fall occurs 	 Equipment safety and function (e.g. w/c parts, call lights, alarms) Environment (e.g. clutter, lighting) 	 Individual Patient's Environment (e.g. Does equipment or furniture fit patient? Do w/c brakes work? General Environment (e.g. clutter, lighting, security of grab bars)

Aggregate Gap Analysis Data

- What to audit?
- Of 14 hospitals who reported conducting audits:

71%	Completion of the fall risk reduction tool
86%	Delivery of Interventions to Reduce Fall Risk
79%	 Equipment and Environmental Safety
86%	Completion of Post-Fall Documentation
7%	• "Other:" Care Plan Updates

Best practices for auditing fall risk reduction interventions

	Agency for Healthcare Research and Quality	U.S. Department of Veteran's Affairs	Victorian Quality Council
Who to conduct audit?	Unit Manager or Unit Champion	Management Staff, Nursing	 Individual Patient's Environment: Nurse admitting the patient General Environment: "Person in charge of the area"



Best practices for auditing fall risk reduction interventions

	Agency for Healthcare Research and Quality	U.S. Department of Veteran's Affairs	Victorian Quality Council
Which patients to audit?/ When to audit?	OK to select arbitrary number of percentage of census	Not addressed	 Individual Patient's Environment: every patient upon admission General Environment : At regular intervals (e.g. monthly)



Aggregate Gap Analysis Data

- When to audit?
- Of 14 hospitals who reported conducting audits:



Best practices for auditing fall risk reduction interventions

	Agency for Healthcare Research and Quality	U.S. Department of Veteran's Affairs	Victorian Quality Council
How to audit?	Use of checklist with - Direct observation of care - Medical Record Review - Surveying staff	Use of checklist and direct observation of equipment and environment	Use of checklist and direct observation of equipment and environment

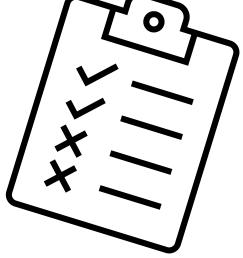


Suggestions from CAPTURE Falls:

What to audit?	Who to conduct audit?	Which patients to audit/When to audit?	How to audit?
 Completion of fall risk tool per policy Care processes (particularly new ones) to help routinize Patient/Family awareness of interventions Care processes uncovered as concerns through reflection on fall events or in past audits Environment and equipment 	Members of organization-wide fall risk reduction team	 Select a random sample on a regular, recurring basis Number or percentage of patients depends on your typical census and what is feasible 	 Use an existing checklist or modify one for your needs Combination of direct observation, medical record review, and patient and staff interview depending on items being audited

Sample Auditing Tools (checklists)

- <u>https://www.unmc.edu/patient-safety/capturefalls/roadmap/fall-audit/tools.html</u>
- Some examples are directly from NE Hospitals (shared with permission)



Other examples from other reputable sources

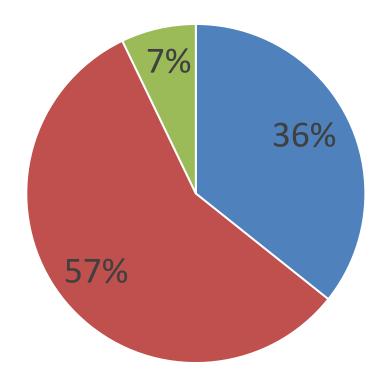


Best practices for auditing fall risk reduction interventions

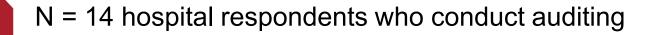
	Agency for Healthcare	U.S. Department of	Victorian Quality
	Research and Quality	Veteran's Affairs	Council
What to do with results?	Reflect on barriers and develop plan to address unfavorable results	Not addressed	Immediately address issues for individual patients



Your Communication of Audit Results to Staff



- Communicate Audit Results Well
- Could Communicate Audits Results Better
- Do Not Communicate Audit Results





What to do with audit results? Audit and feedback

Analyze/interpret results of audit* Determine how to share the data/results (e.g., writing, verbal); comparison data provided

Determine who will share the data/results

punitive approach to improvement

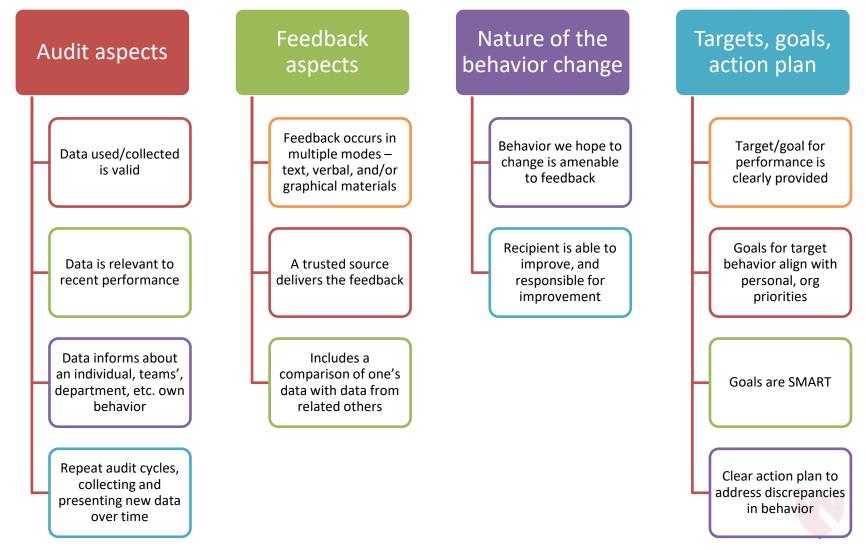
Determine when to share the data/results with the recipient(s) Reflect on/discuss potential reasons for successes and for gaps Generate goals and develop plan to improve performance

*Immediately address issues for individual patients, document changes made after audit (e.g. update care plan, etc.)



Jamtvedt G, Flottorp S, Ivers N. Audit and feedback as a quality strategy. In: Busse A, Klazinga N, Panteli D, Quentin W, eds. *Improving healthcare quality in Europe: Characteristics, effectiveness and implementation of different strategies*. WHO and OECD; 2019:265-286.

Summary: Best practices for auditing and feedback interventions



Ivers NM, Sales A, Colquhoun H, et al. No more 'business as usual' with audit and feedback interventions: towards an agenda for a reinvigorated intervention. *Implement Sci.* 2014;9:14. Published 2014 Jan 17. doi:10.1186/1748-5908-9-14

Best practices for auditing fall risk reduction interventions – for more information:

Agency for Healthcare Research and Quality

https://www.ahrq.gov/sites/default/files/publications/files/fallpx toolkit 0.pdf https://www.rcplondon.ac.uk/guidelines-policy/fallsaferesources-original (see link for "Measurement grid word template")

U.S. Department of Veteran's Affairs

 <u>https://www.patientsafety.va.gov/professionals/onthejob/falls.</u> <u>asp</u> (see link for "Falls Policy" and then information re: "Environmental Checklist and Rounds" including Attachments 1 and 2 within that document)

Victorian Quality Council • <u>https://www.mnhospitals.org/Portals/0/Documents/ptsafety</u> /falls/tools.pdf (see section on "Environmental Audits" within this document)

Open Access Resource on Auditing and Feedback

- Ivers N, Jamtvedt G, Flottorp S, et al. Audit and feedback: effects on professional practice and healthcare outcomes. Cochrane Database Syst Rev. 2012 Jun 13;(6):CD000259. doi: 10.1002/14651858.CD000259.pub3.
- <u>https://www.cochranelibrary.com/cdsr/doi/10.1</u>
 <u>002/14651858.CD000259.pub3/full</u>

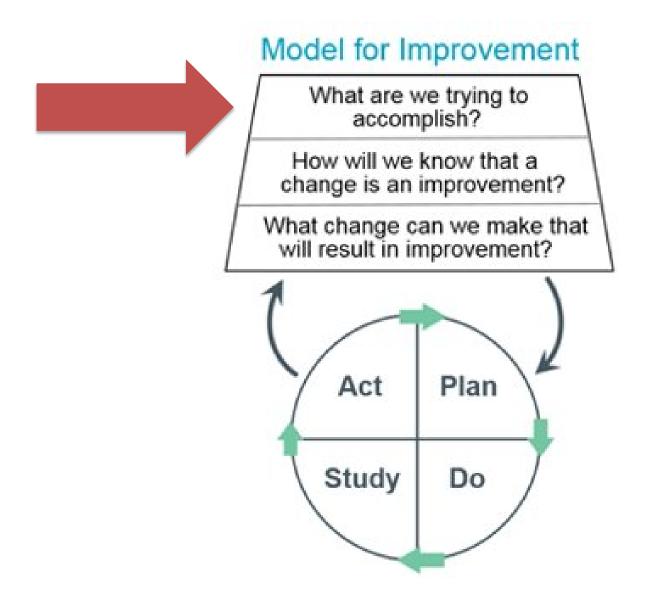


Pause for Questions





Model for Improvement





Session #3 Wrap Up, Action Items

- ✓ Action Items:
 - Decide what you want to audit within the next month
 - Explore audit tools, select and/or adapt tool to use
 - Develop plan for who will conduct audit
 - If consultation is desired, plan to attend on Sept 16 (Session #4)
 - Conduct audit by Sept 29 (Session #5) so you can share your experience

Next Steps for NHA HQIC Programming

- Next Session (#4): Sept 16, 2021, 12:00
 1:00 PM CT
 - Optional technical assistance time: support, guidance, and collaboration as you create your auditing tool and process
- Session 5: Sept 29, 2021, 12:00 1:00 PM CT
 - Discussion of your auditing experience



Contact Information

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AHRR Agency for Healthcare Research and Quality

Advancing Excellence in Health Care

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