# DIFFICULT CONVERSATIONS

Talking to Finance about Quality Proposals



### DIFFICULT CONVERSATIONS



Three Reasons It May Be Difficult To Prepare a Quality Proposal



"Top 5" Financial Rationalizations for Declining Quality Focused Requisitions

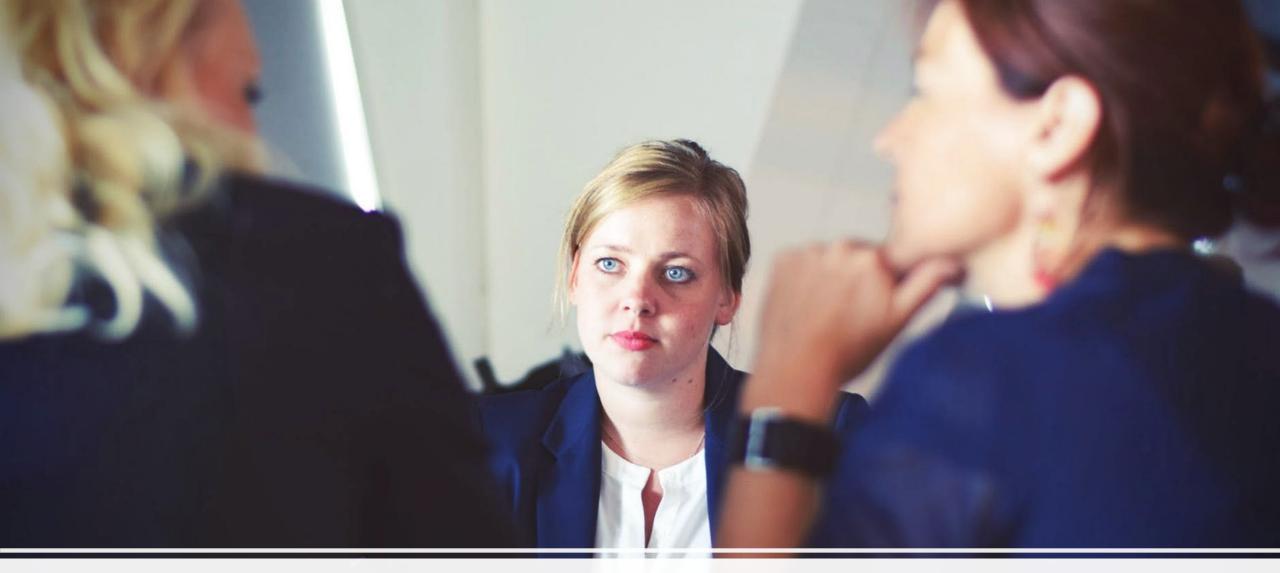


10 Tips/Strategies to Navigate the Quality and Finance Impasse.



Role Play





### What is a "difficult conversation?"

© 20

Three reasons it may be difficult to prepare a quality proposal for your finance department

# Financial worldview

Quality/clinical worldview

Misalignment of worldviews

"Top 5" financial rationalizations for declining quality focused requisitions

10 Tips/Strategies to Navigate the Quality and Finance Impasse.

It begins with YOU

The Lens of Realistic Optimism

The Reverse Lens

The Long Lens

Listen

Don't judge

**Respect & dignity** 

Empathize

Follow up

S.T.O.P

# It begins with YOU



### No Margin, No Mission

## No Quality, No Care

# Know Your Audience



### THREE ELEMENTS OF MOTIVATION

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AutonomyMasteryPurpose

THREE ELEMENTS OF MOTIVATION

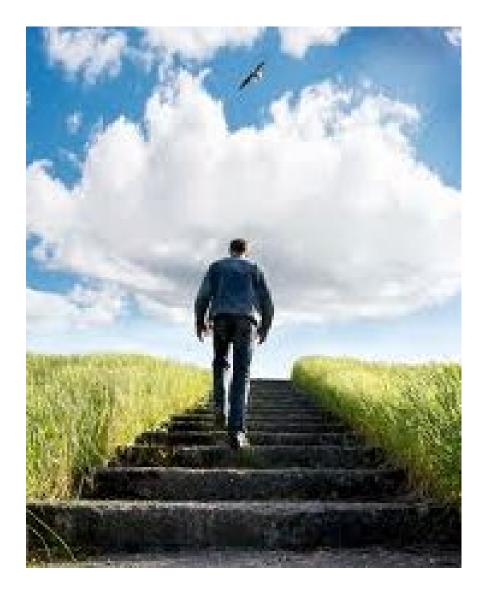


### Autonomy The desire to direct our own lives.

### Mastery

The urge to make progress and get better at something that matters.





### Purpose

The yearning to do what we do in the service of something larger than ourselves.

## Questions:

Which of the three elements of motivation resonates most with you?

- Autonomy
- Mastery
- Purpose

How can you find out what motivates another person?

# Leadership without authority



Hand Hygiene Prevents You From Catching Diseases

# Hand Hygiene Prevents Patients From Catching Diseases

Gel In, Wash Out INFLUENCE/ PERSUASION • Purpose

• Serving Others

INFLUENCE/ PERSUASION



## THE LENS THROUGH WHICH WE SEE THE WORLD



#### THE LENS THROUGH WHICH WE SEE THE WORLD

- The Lens of Realistic Optimism
- The Reverse Lens
- The Long Lens



#### THE LENS OF REALISTIC OPTIMISM



What are the FACTS of the situation?



What is the STORY I am telling myself about those facts?



How would I act here at my best?

#### THE REVERSE LENS



#### What is this person feeling?



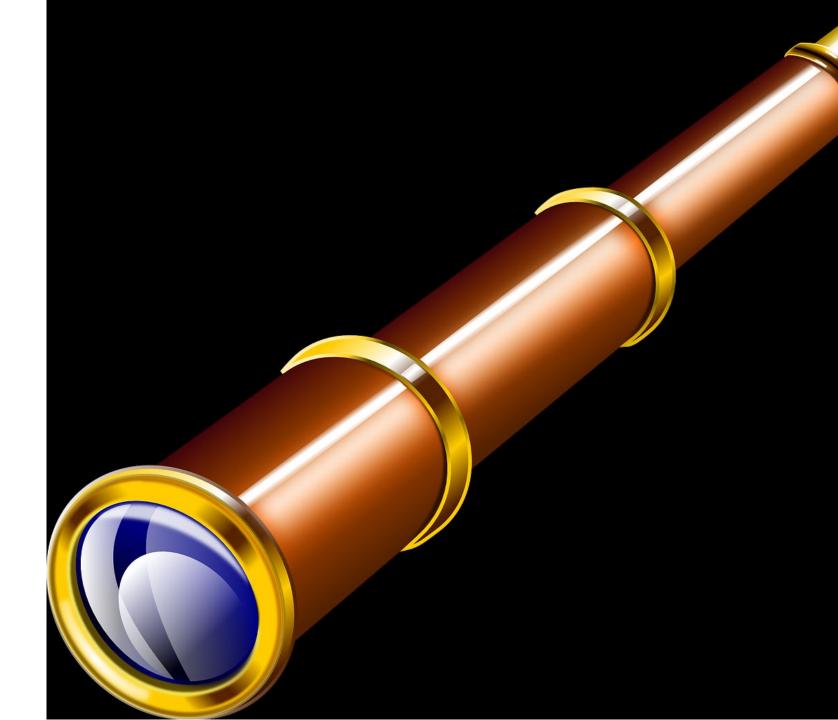
In what way does that make sense?



Where is my responsibility in all this?

#### THE LONG LENS

Regardless of how I feel about what is happening right now, how can I grow and learn from this experience?





# Listen

# Don't Judge









### Empathize



### Follow Up

## S.T.O.P.





## Role play

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## Hot Seat



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Role Play



# Q & A



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